

## 2013-16 LISTED BUDGET SAVINGS PERFORMANCE AT NOVEMBER 2015

<b>Savings achieved to date</b>	16,974,850
<b>Progress is Satisfactory</b>	7,544,246
<b>Risk of savings not being fully achieved</b>	1,746,100
<b>Known shortfalls or significant risk that savings will not be achieved</b>	2,893,450
<b>Total of Savings</b>	<b>29,158,646</b>

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2012/13 E2.8	Area Finance / Finance Visiting Officers - Review	25,000			25,000		The proposed restructure of the Welfare Rights, ELAS , Financial Assessment, Payment and Billing Teams associated with approved savings RTC55 and E2.8 was originally presented to Trade Unions in July 2015. During the subsequent consultation period revised job descriptions were presented for evaluation. These have been subject to consultation and moderation and a revised restructure has been presented to Trade Unions and staff. It is anticipated, subject to completion of consultation, that the changes will be implemented in February 2016. It is anticipated that the full savings will be realised in 2016/17.
2013/14 E2.8	Area Finance / Finance Visiting Officers - Review	75,000	33,800		41,200		The proposed restructure of the Welfare Rights, ELAS , Financial Assessment, Payment and Billing Teams associated with approved savings RTC55 and E2.8 was originally presented to Trade Unions in July 2015. During the subsequent consultation period revised job descriptions were presented for evaluation. These have been subject to consultation and moderation and a revised restructure has been presented to Trade Unions and staff. It is anticipated, subject to completion of consultation, that the changes will be implemented in February 2016. It is anticipated that the full savings will be realised in 2016/17.
2015/17 No Ref	MTFP adjustment 14/15 growth £3.9m to £3m	900,000				900,000	The Community Care budget has been reduced by this amount in 15/16. This budget will be closely monitored during the year to ensure deliverability of this saving
2015/17 Ref 2	Community Equip't - Improved efficiency	72,000				72,000	Actions have been taken to ensure this saving is achieved. However there is an increased demand pressure on the community equipment budget in 2015/16 with more clients requiring support due to the increased developments in Community Services. The demand pressures are being funded from within the Better Care Fund.
2015/17 Ref 28ii	Day Care - Day Care Review	250,000	160,000		90,000		Negotiations are underway with the provider, however contractual notice periods may impact on the amount saved in 2015/16
2015/17 Ref 29	Adult Social Care - Social care services will be required to contain net demographic growth within existing budgets for the duration of the plan. The figure has been adjusted to reflect Cabinet's previous decision relating to the underachievement of the services 2014/15 budget savings requirement. This assumption will need to be kept under close scrutiny to ensure deliverability	1,000,000				1,000,000	The Community Care budget has not been increased in 15/16 for potential demographic growth. This budget will be closely monitored during the year to ensure deliverability of this saving

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 55	Client Contribution - Restructuring and integrating the above service with the specialist Substance Misuse Housing and Welfare Rights Team	54,000			54,000		The proposed restructure of the Welfare Rights, ELAS , Financial Assessment, Payment and Billing Teams associated with approved savings RTC55 and E2.8 was originally presented to Trade Unions in July 2015. During the subsequent consultation period revised job descriptions were presented for evaluation. These have been subject to consultation and moderation and a revised restructure has been presented to Trade Unions and staff. It is anticipated, subject to completion of consultation, that the changes will be implemented in February 2016. This particular saving will be achieved in full in 2015/16 due to current vacancies/agreed VRs.
2014/15	Disabled Facilities Grant - Capitalisation	1,000,000			1,000,000		Depends on sufficient alternative resources being identified.
2014/15 C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)	3,250,000				3,250,000	Budget reduced. Only risk is if departments cannot remain within cash limited budgets due to excessive inflationary increases, e.g. utilities costs.
2014/15 F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000		261,000			This is a Council wide saving which impacts on all VCF budgets, and cannot therefore be achieved in full from Commissioning and Neighbourhood Coordination. The saving will impact on the Council wide VCF review which is forecast to take effect in 2016/17.
2015/17 Ref 25	General inflation provision - Remove general inflation provision set in MTFP at 2%. This will require all services to deliver general efficiency in the delivery of all services	2,180,000				2,180,000	Budget Provision reduced.
2015/17 Ref 27	Levies - Merseyside Waste and Recycling Authority and the Integrated Mersey Transport Authority have been requested to support the Council by finding 10% efficiency savings in setting their budgets for 2015/16/17	1,700,000	509,150			1,190,850	MRWA Levy did not reduce (although Transport Levy reduced by more than anticipated to partially offset this). Full saving (additional £2m reduction in 2016/2017) will need to be discussed with levying bodies.
2015/17 Ref 28i	Review of previous budget assumptions and implications of previous budget decision - The estimates of the financial implications of all budget decisions have been reviewed in the light of implementation of options and subsequent changes in service demand. The original Medium Term Financial Plan can be revised to take account of this updated information.	765,000				765,000	Budget provisions reduced for Corporate Items. £136,000 relates to Building Maintenance recharges to Capital.
2015/17 Ref 95	New Options - Funding of highways, ICT and other developments from capital resources	1,000,000			1,000,000		Will be achieved subject to identification of suitable relevant expenditure through the year.

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2015/17 Ref 97a	New Options - Remove the discretionary support to Parish Councils for Council Tax Reduction Scheme	25,000				25,000	Parishes notified and payments reduced.
2015/17 Ref 98	Budget Planning Assumptions - Management Arrangements	300,000				300,000	First stage of Senior Management Restructure completed from which saving will be achieved.
2012/13 C5.1	Children in Care - Reduce Care Package Costs	396,000	396,000				This saving (£396k) is part of a £1.188m saving proposal phased over 3 years commencing 2012/13. It was very much in line with the Department's strategy to reduce our reliance on children placed in high cost Residential Care/Independent Foster placements and move them towards less expensive In-House Fostering with better outcomes for the child. The Department has made, and is continuing to make progress in this respect. However, Government policy and Family Court practice has been to increase the speed and number of children achieving permanence through Adoption; Special Guardianship and Residential Orders. There is an ongoing financial support associated with this practice, which has led to a significant financial burden on the Authority. Special Guardianship Orders overspent by £634k and Adoption Allowances by £148k in 2014/15, the latter of which was partially offset by one-off Adoption Reform Grant. These areas are forecast to overspend in 2015/16. <b>*The number of Looked After Children currently stands at 453. These savings assume LAC numbers remaining at 400.</b>
2014/15	Review pathway of support for children with additional needs to increase effectiveness and efficiency	400,000				400,000	Achieved - This is based on a Health Contribution of 25% of the total cost of the new Respite Service
2014/15 D1.7	Social Care Commissioned Services - travel efficiencies	100,000				100,000	Achieved - Saving comes from work done via the restructured social care sections from 3 budget areas - reduced family support / Residency Orders / Care Matters
2014/15 E2.1	Review of the Commissioning of all residential care beds	600,000	395,000			205,000	This was part of a £1m saving phased over two years. Year 1 (2013/14) was set at £400k and was fully achieved through a restructure of In House Residential care. The balance (£600k) was for achievement in 2014/15 and was to be partially met from ongoing savings arising out of the In House Residential review (£305k), with the remainder (£295k) to be met from savings around Social Care Residential Agency Placements. In respect of the In House Residential saving, this was achieved except for £100k which was due to unexpected additional pay costs at Springbrook paid in October and in respect of overtime/relief staff for all homes. In respect of the Social Care Residential Agency placement saving, none of this was achieved as there was an overspend against the budget of £573k in 2014/15. There is currently a £1.00m projected overspend on Social Care Residential Agency placements in 2015/16. <b>*The number of Looked After Children currently stands at 453. These savings assume LAC numbers remaining at 400.</b>
2014/15 I1.3	Financial Assessments	250,000	250,000				Work ongoing to identify and allocate savings.
2014/15 I1.4	Customer Access Point	250,000	250,000				Work ongoing to identify and allocate savings.
2015/17 Ref 59	Outreach Respite Recovery - Restructure the delivery team	96,000		38,650	57,350		This team is now part of the Community Adolescent Service, work has been done to identify £57,350 of savings which can be achieved in 16/17. Whilst two members of staff are seconded to a union there is also a further saving of £38,650, however this can not be taken out of the budget unless the post becomes permanently vacant.

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2015/17 Ref 60	Locality Assessment - Redesign of Common Assessment Framework team Implement a stronger Lead Practitioner model Implementation of electronic –common assessment framework (E-CAF)	72,000				72,000	Achieved
2015/17 Ref 64	Children's administrative support - Service redesign	43,000			43,000		The 2015/16 of £43k saving is currently 'not yet achieved but in progress'. A review of the administrative support structure has been completed and proposals for a restructure are currently being prepared, which if approved (and subject to consultation) will result in achieving the total saving of £63k (£20k in 2016/17). It is anticipated that the proposed restructure will be presented in late November 2015.
2015/17 Ref 97b	Budget Planning Assumptions - Review of services for vulnerable children	350,000	350,000				Likely to be unachievable - residential agency budget forecast to be significantly overspent.
2014/15 E2.6	Central Support	202,000				202,000	This saving has been achieved
2015/17 Ref 11	Procurement - Reduction in non-staffing expenditure	16,000			16,000		The budget has been reduced and the saving is being achieved.
2015/17 Ref 7	Commissioning - Decrease in non-staffing expenditure	36,000				36,000	Actions have been taken to ensure this saving is achieved
2014/15 C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks (saving requirement £50,000)	19,000				19,000	The original saving was predicated on the negotiation of a discount on the inflationary element of the grounds maintenance contract. The inflationary increase was to be 1% less than indicated by the relevant index, provided that the index increased by at least 2%. In the event the relevant index registered a nil increase, which meant that although the negotiated reduction was redundant, the saving has actually been overachieved.
2014/15 F1.5	Parks and Green spaces - Increase Fees - allotments (saving requirement £40,000)	15,000			15,000		Of the £40k savings requirement in 2014/15 – only £25k was achieved because of the notice period required for fee increases for allotment holders. The full £15k saving is therefore expected to be achieved this year.
2015/17 Ref 35	Libraries - Review of operation and management of libraries including book fund and opening times	200,000				200,000	Saving will be achieved in 2015/16
2015/17 Ref 39	Neighbourhoods - Reduction and re-prioritisation of activity	150,000				150,000	Saving will be achieved in full in 2015-16'
2015/17 Ref 44	Parks Maintenance - Botanic Gardens Shop Closure	15,000				15,000	The 2015/16 phased saving has been overachieved due to early implementation of an appropriate solution, part of 2016/17 phased saving will be achieved during 2015/16
2015/17 Ref 46	Parks Maintenance - The recharging of the cost of statutory checks to sports pavilions and repairs and maintenance of sports pavilions and associated hard infrastructure to sports users.	15,000			15,000		Saving likely to be achieved during 2015/16 subject to no decrease in use and full recovery of income from user groups

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 47	Further Changes in Style and Standards of Parks Management - Further Changes in Style and Standards of Parks Management	80,000	30,000		50,000		This saving cannot be fully achieved until the parks have been redesigned and contractual changes have been implemented, it is envisaged that a part saving of £50k will be achieved in 2015/16 with the remaining £30k in 2016/17.
2015/17 Ref 48	Parks Maintenance - Reduction in GM Contracts	60,000	30,000		30,000		This saving is based upon a contractual arrangement which will result in a £30k saving being achieved over the two year (2015/17) budget period.
2015/17 Ref 58	Youth Offending Team - Merge services and potential to reduce management capacity	120,000				120,000	Achieved
2015/17 Ref 72	Arts - Review management and opening times at the Atkinson	120,000		60,000	60,000		Review completed and implementation started on 5th May 2015. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2014/15 C12.1	Learning and Development	50,000			50,000		Saving is likely to be achieved.
2014/15 C12.2	Increased housing benefit grant from reduced error rates	250,000			250,000		Anticipated that saving will be achieved from prescribed area.
2014/15 E4.1	Learning and Development (saving requirement £75,000)	16,000		16,000			Charging regime now in place from April 2015 after Learning and Development Board approval exact figure to be achieved dependent upon take up of places
2014/15 E4.2	Review of Corporate Support Services (saving requirement £114,000)	20,000				20,000	This saving has been achieved
2015/17 Ref 19	Finance - Reduced debt management charges	390,000			390,000		On Target
2015/17 Ref 28b	Reduced accommodation costs - Lease on Houghton Street	76,000	76,000				Saving unachievable as it is a duplication of 2015/16 Saving Ref 67 (£60k).
2015/17 Ref 67	Property Management - Closure and disposal of operational properties	60,000				60,000	Saving expected
2015/17 Ref 80	Learning & Development - Reduction in activity associated with learning and development	80,000		80,000			Amalgamation of budgets to take place, Employee VER/VR and Apprenticeship charging subject to Finance assistance
2015/17 Ref 81	Personnel - Reduction in Personnel resource and efficiency savings	100,000				100,000	Achieved
2013/14	Management fee reduction - Formby Pool Contract	50,000		50,000			Independent review has taken place and the results have indicated that discussions should take place with a view to revising the Contract Management fee. These discussions are progressing. It is anticipated this saving will be found from elsewhere within the service.
2014/15 C10.2	Eze Fitness contract - terminate	18,000				18,000	Saving will be achieved in 2015/16
2015/17 Ref 20	Health Protection and Infection Control - Efficiency following re-procurement of service	52,000				52,000	Savings have been identified and can be met in 2015/16

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2015/17 Ref 26	Additional public health grant - Utilise increase in the public health grant to support the ongoing delivery of the Council's Health and Well Being strategy priorities	<b>544,000</b>				<b>544,000</b>	SLT Paper approved to use the <b>2014/15</b> public health grant support the co - commissioning of Health Trainers over 3 years on a non recurrent basis. The Public Health grant for 2015/16 has been allocated to the efficiency savings. <b>This target has been met.</b>
2015/17 Ref 52- Revised	New Options - Review of the CHAMPS service - improved commissioning across Merseyside; reduced social marketing activity and reduction in support for health protection.	<b>28,000</b>				<b>28,000</b>	The saving has been identified and agreed within 2015/16.
2015/17 Ref 53	Sports Leisure - Review and Restructure Management/Administration/Operations including deletion of Service Manager post. Retender direct debit collection. Reduce agency payments. Energy efficiency.	<b>470,000</b>		<b>54,450</b>	<b>20,000</b>	<b>395,550</b>	Review and restructure completed and implemented on 5th May. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2015/17 Ref 73	Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	<b>84,000</b>		<b>54,000</b>	<b>20,000</b>	<b>10,000</b>	Charges increased on 1st April. Programmes started at the beginning of the schools holidays in July, with good attendances.
2015/17 Ref 74	Sports Leisure Aquatics - Maximise pool time at Meadows offering more swimming lessons to meet demand	<b>36,000</b>		<b>5,000</b>	<b>26,000</b>	<b>5,000</b>	Some increase in demand already, but needs to be monitored over the year.
2015/17 Ref 75	Public Health-Internal restructure to reflect the need to strengthen the influencing role of the team, and reduced need for commissioning capacity	<b>316,000</b>				<b>316,000</b>	Public Health have restructured the existing 2014/15 team and efficiency savings have been identified and met for 2015/16.

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2015/17 Ref 83	Integrated Wellness - Integration of Lifestyle services	1,500,000		500,000	1,000,000		Full Target savings have not been achieved as the final IWS specification has to agreed by cabinet. It is unlikely a new commissioned service will be in place before September 2016. Extending existing contracts will result in approx 250K per quarter more than the planned cost of the new service.
2015/17 Ref 84	Substance Misuse - Reduction in Substance Misuse spend	300,000				300,000	Public health will make full saving of £300k for 15/16.
2015/17 Ref 85	Affordable Warmth - Cessation of SEARCH scheme and Easier Breathing Project	54,000				54,000	The funding has been ceased and public health can confirm savings target has been met for 2015/16.
2015/17 Ref 87	Public Health - Reduction in funding for commissioned intelligence work	50,000				50,000	Efficiency savings have been identified and public health can confirm target has been met for 2015/16.
2013/14 D1.25	Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services	18,650				18,650	The commitment to pay an £18,650 annual subscription for the Mersey Forest ended in March 2015. Until that point the saving was identified as being unachievable. In 2015/16 the subscription has been renegotiated to £9,250 per annum which will be shared between Coast & Countryside, Public Health and Investment & Employment. By re-prioritising our budget, the new level of subscription can be contained within the fully reduced 2015/16 budget for this service.. The saving will therefore be made in full.
2014/15 D1.9	Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				This saving cannot be achieved. The Economic Development Service only has a core budget of £197,650, part of which is to fund the Head of Service. Part of this budget is being transferred to Regeneration and Housing as part of the Senior Management Restructure. The capacity of the service to generate surpluses from externally funded projects is limited as most European funded projects only provide 50% - 60% grant support, with the remaining 40% -50% match funding mainly coming from Economic Development reserves. These reserves continue to diminish as none of the staff involved in these projects are core funded.
2015/17 Ref 22	Tourism - Revised estimate following policy decision	27,000		27,000			Currently tendering new concessions that should generate income to meet the 27k requirement. However we may receive a reduced income from the Pier for 15/16 and will make a substantial loss on the ice cream licence agreement for Kings Gardens (worth over 20k). This potential loss of income needs to be factored into any judgement about the ability to achieve the saving. Consequently there remains a risk that the saving will not be fully achieved.
2015/17 Ref 63	14-19 Services - Changes to commissioning arrangements for Information, Advice & Guidance	80,000				80,000	Achieved
2015/17 Ref 91	Tourism - Additional income from events	13,000			13,000		As the target is built around income generation, achievement is dependent on market response. To date, the events are ahead of the previous year so the additional income should be achieved. The fireworks event, held at the beginning of October 2015, benefitted from favourable weather conditions and is likely to have an improved financial performance (compared to the 2014 event) of about £19K. Income levels will, however, remain potentially volatile and achievement of savings this year will not guarantee a similar outcome in future years.
2013/14	Street Lighting - Review of lighting options	15,000	15,000				Pilot Street Lighting switch off scheme A565 and A59. The savings achieved have been negated by the increase in provider electricity unit rate charges in September 2013
2014/15	Street Lighting - Review of lighting options	49,000	49,000				These savings have been negated by the increase in provider electricity unit rate charges in September 2013. The scheme still delivered a reduction in energy need and no action would have resulted in an increase in the funding requirement.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2014/15	Investment & Infrastructure - Increase income from Network Management	12,000				12,000	Achieved
2015/17 Ref 33	Highways Infrastructure - To continue for a further 2 years the reduction of £800k which was introduced as an annual saving in previous years	800,000				800,000	Spend will be restricted within the available (reduced) budget.
2015/17 Ref 33	Highways Infrastructure - Reduction in Highways Maintenance programmes to focus on preventative, critical and high risk works'	160,000				160,000	Spend will be restricted within the available (reduced) budget.
2015/17 Ref 49	Coast - Reduction to visitor and site management activities. Extension to the length of the life guard contract on reduced terms. Car-parking income charges	75,000			56,000	19,000	The 2015/16 phased saving will be overachieved, part of 2016/17 phased saving will be achieved during 2015/16 due to early implementation of an appropriate solution.
2015/17 Ref 65	Highway management, development, design and safety - Changes to charges Service reorganisations	170,000			170,000		Changes have been introduced and are being monitored, service changes are on-going. Income to offset expenditure on Permits currently on target. Overall savings currently on target however income can fluctuate but will be monitored closely
2015/17 Ref 68	FCERM (Flood and Coastal Erosion Risk Management) - Reduction in service, Reduced response times. Reduction in works delivery	82,000			44,200	37,800	Allocation of funding to Capital plus reduction in revenue funding achieved. Service revision will deliver the balance of the saving (£44.2K)
2013/14 C6.1	Commercial waste increased income	100,000			100,000		Additional income was difficult to achieve in 2013/14 and 2014/15, in part due to the general economic downturn across the private sector. An Officer post has been dedicated to generating additional business opportunities to maximise potential additional sources of income in 2015/16. In addition, new marketing and promotional systems are in place.
2013/14 C6.4	Catering - Other catering activity (income target)	100,000			100,000		Saving is being achieved
2013/14 C6.5	Vehicle Management and Mtce - MOT Testing (income target)	7,600			7,600		£42,400 of total saving requirement of £50,000 achieved in 2013/14. Second MOT bay now operational therefore full saving expected to be achieved in 2015/16.
2013/14 D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	19,000			19,000		Due to the closure of a number of Council buildings there was a slight under-achievement of this saving target. However, new additional income and a review of the operation of the service should result in the achievement of the savings in 2015/16.
2013/14 D1.32	Public Conveniences increase charges	40,000			40,000		Savings were not achieved in previous years due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. This reduction is being achieved in 2015/16 but continues to be dependant on the level of maintenance and vandalism costs.
2014/15	Cleansing - Charge for Green Waste collections - A 2014/15 / 2015/16 proposal for an opt-in charge	1,000,000				1,000,000	Saving achieved



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2014/15 C6.2	Public conveniences reviewed for efficiency savings	20,000		20,000			Savings were not achieved due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. Savings may be achieved in 2015/16 but will be dependant on the level of maintenance and vandalism costs. Although charges have been increased / introduced, the financial benefit to the Council has been less than expected due to the relative ease of avoiding payment (particularly at busy periods). This issue is currently being reviewed.
2014/15 C6.2	Public conveniences reviewed for efficiency savings	20,000			20,000		This saving is being achieved in 2015/16 but continues to be dependant on the level of maintenance and vandalism costs.
2014/15 C6.6	Careline Service/Security Force (income target)	75,000		75,000			Some additional income has been achieved so far, leaving £75k still to be found. However, there is a pressing need to introduce a Direct Debit collection system to meet customer expectations and assist with the development of income generating opportunities, however this system is yet to be introduced.
2014/15 D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	50,000		50,000			Due to the closure of a number of Council buildings this saving target may not be achieved. This will be reviewed further over coming months.
2014/15 D1.33	Cleansing Service - Reorganisation of workload and work patterns	25,000			25,000		On track to be achieved.
2014/15 F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	60,000		15,000	45,000		It is expected that the service will recover at least £45k of this, and plans are currently being developed to try and address the projected £15k shortfall by year end.
2015/17 Ref 3	Burials and Cremations Service - Increased income as result of increased service activity	390,000			390,000		This saving should be achieved subject to continued demand for funeral services
2015/17 Ref 32	Street Cleansing - Further expand the use of electric vehicles and reduce the number of cleansing operatives delivering a manual service	360,000			360,000		The whole Street Cleansing Service is currently being reviewed in terms of efficiencies and deliverability. At this stage it is expected that the full required saving will be achieved during the year.
2015/17 Ref 4	Catering Services - Increased income as result of increased service activity	66,000			66,000		A planned increase in service activity over the year has enabled the required additional income to be generated.
2015/17 Ref 5	Commercial Waste Skips Services - Increased income as result of increased service activity	45,000			45,000		The Commercial Waste Service continues to develop additional external opportunities and new external contracts. As such, it is expected that the additional income target will be achieved during the coming year.
2015/17 Ref 70	Public Conveniences - Closure of all public conveniences	60,000		60,000			Closure of the public conveniences is to be achieved on a phased basis over a two year period. Plans continue to be developed with a view to deliver the operation of the public conveniences at no cost to the Council.
2015/17 Ref 71	Bulky Items - Increasing collection charge from £7.50 to £10 per collection	48,000			48,000		The new increased charge, coupled with the return of previously leased vehicles and the subsequent reduction in transport costs, should deliver the required saving by year end.

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2015/17 Ref 8	Sefton Care Line and Sefton Securities - Increased income as result of increased service activity	238,000		188,000	50,000		An exercise has been undertaken to initially define the scope of internal work which can be provided via Sefton Arc. As such, additional work which would previously have been outsourced is now being undertaken by Sefton Arc across a range of Council facilities and services. In addition, new products and services have been developed to meet the increasing requirements for the use of Assistive Technology in all relevant areas via social work teams, re-ablement work, etc. This will all have a positive impact upon cost recovering opportunities for the Council going forward, but still requires further development. As such, it will be difficult to meet in full the additional revenue target for this particular year, but efforts will continue to identify and provide new opportunities for SeftonArc to undertake an increasing volume of previously outsourced work.
2015/17 Ref 88	Catering - To increase the charge for each meal by 10p in September 2015 (start of the school term) and by a further 10p from September 2016	200,000			200,000		The increase in the price of a school meal has been designed to generate the required level of additional income. It was expected that there would be no negative effect on school meal take up. This has now been evaluated for the period since the introduction of the new price in September, and as such, it is expected that the required level of additional income should be achieved.
2015/17 Ref 89	Building Cleaning - To increase fees and charges to schools	70,000		70,000			Contract fees and charges are being increased across all external contracts operated by the Building Cleaning Service. As clients renew each contract there will be more certainty that the required level of additional income will be generated by year end. It should therefore be possible by January 2016 to accurately predict whether the required level of additional income is to be generated within the required timeframe.
2015/17 Ref 90	Commercial Waste - To increase fees and charges	10,000			10,000		Fees and charges have been increased accordingly and it is expected that the Commercial Waste Service will provide the necessary increase in income by year end.
2015/17 Ref 93	New Options - Increase Cremation and Burial Fees by 5% above inflation	150,000			150,000		Fees have been increased and this saving should be achieved subject to continued demand for funeral services
2015/17 Ref 28i	Building Maintenance - Recharge Salaries to Capital Schemes	136,000			136,000		On Target
2015/17 Ref 37	Housing Standards - Reduction in housing enforcement services including cessation of corporate illegal traveller sites co-ordination	40,000				40,000	One Technical Officer post will be deleted from the establishment and other adjustments will achieve the financial saving required. The saving was linked to an 'approved proposal' to cease corporate illegal traveller site co-ordination services. This has been reviewed by Legal Services, who indicate that the Council has a legal obligation to provide this, or similar, service. <b>EC Panel have approved to increase a member of the team's working week from 28 to 36 hours - the cost of this will be offset by an increase in income from 4 new pitches at the Gypsy site.</b>
2015/17 Ref 40	Planning - Realign and reduce revenue budgets – including consultancy budgets	72,000				72,000	Achieved
2015/17 Ref 41	Planning - Increase in income across parts of the service Development Management, Building Control, and Technical Support [land charges] in light of economic forecast	130,000			130,000		On Target
2015/17 Ref 43	EEMS (Energy and Environment) - Reduction in Carbon reduction service and community energy service	42,000				42,000	Reduction of discretionary spend budget, deletion of post, use of external funds = yr1 & 2 savings target achieved.
2015/17 Ref 9	Home Improvements DFG - Re-profiling the allocation of costs and increasing the level of recharges	10,000			10,000		Saving on target to be achieved.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 92	New Options - Funding revenue consequences of planning projects from Section 106	500,000			500,000		Will be achieved subject to identification of suitable relevant expenditure through the year.
2014/15	Area Committees - Reduce from 7 to 3	5,000			5,000		Anticipated that saving will be achieved from Democratic Services Budget
2014/15	Parking - Strategic Review of Parking	100,000			100,000		Proposals relate to charging, technological improvements and replacement of equipment. Budget Council on 6th March 2014 agreed to reduce this saving from £300k to £100k.
2014/15 D1.30	Built Environment - Pest Control - introduction of a charge (saving requirement £10,000)	1,500	1,500				2014 - 15 £1.5k of £10k income target not achieved . Target is also unlikely to be achieved in 2015/16
2015/17 Ref 1	Registration Service - Increased income as result of increased service activity	54,000			54,000		This saving should be achieved subject to continued demand for wedding services
2015/17 Ref 12	Member's Allowances - Reduce the budget provision for Members Allowances –as agreed by the Council on 5 July 2012	35,000				35,000	This has been removed from the budget and is achieved.
2015/17 Ref 21	Civic Services - Civic Services (Attendants) – Voluntary Redundancy	20,000				20,000	This has been removed from the budget and is achieved.
2015/17 Ref 23	Trading Standards - Deletion of vacant post and reduction in supplies / services	114,000			114,000		On Target
2015/17 Ref 24	Democratic Services - Voluntary reduction in support staff hours	14,000				14,000	This has been removed from the budget and is achieved.
2015/17 Ref 42	Trading Standards - General reduction in enforcement activity. Limit resident service request response	55,000				55,000	Deletion of two posts. Saving achieved.
2015/17 Ref 50	Environmental Health - Reduction in front line environmental health regulatory services. Reduction in pest control services but retain full rat control service	200,000			50,000	150,000	Saving will be achieved by 31/03/2016
2015/17 Ref 6	Coroners - Shared service agreed cost reduction due to completion of mortgage	24,000				24,000	Saving achieved
2015/17 Ref 66	Parking - Review of service and charging regimes	180,000	180,000				The £180K is made up of two elements. £80K is achievable following the introduction of new car park charges. However the time frame for that being achieved has slipped a little and will become fully effective in 2016/17. £100k relates to a proposal to cease the refund of car park charges at both Bootle and Dunes Leisure Centres. Due to a range of factors including the expansion of capacity at these centres and the competitive nature of the leisure industry, officers are now of the view that the removal of the car park refund would impact adversely on the commercial effectiveness of the leisure centres, to the extent that it would bring into question the current business planning assumptions.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 69	Regulatory Services Support - Reduction in administrative support due to changes in working practices and increase to online services	24,000			24,000		On Target
2015/17 Ref 78	Legal Services - Restructure of the legal management department Removal of the Monitoring Officer's budget.	134,000			134,000		On Target
2015/17 Ref 10	SEN 0-4 Inclusion Funding - Improved efficiency	12,000				12,000	Achieved
2015/17 Ref 13	Learning Support - LAC - Reduction in the LA budget	10,000				10,000	Achieved
2015/17 Ref 14	Complementary Education - Removal of vacant posts from the establishment	51,000				51,000	Achieved
2015/17 Ref 15	Education Psychology - Spend to be directed to DSG High Needs Funding	25,000				25,000	Achieved
2015/17 Ref 16	SEN Assessments & Monitoring - Spend to be directed to DSG High Needs Funding	36,000				36,000	Achieved
2015/17 Ref 17	DCATCH - The scheme has already closed to new pupils, saving reflects cohorts of pupils completing the programme	15,000				15,000	Achieved
2015/17 Ref 18	LEA playing fields maintenance - Improved efficiency in maintenance scheme	52,000				52,000	Achieved
2015/17 Ref 57	Attendance Welfare Service - Improved administration of legal procedures. Reduced eligibility for service interventions. Increase income	50,000				50,000	Achieved
2015/17 Ref 61	School Standards and Effectiveness - Reduction in the Local Authority support provided to schools which are not in receipt of statutory intervention, requiring improvement or are assessed at risk of being less than good	60,000				60,000	Saving achieved.
2015/17 Ref 62	Schools Regulatory Services-An end to end review of activity, policies, procedures and processes.	60,000		18,000	42,000		£18K unlikely to be achieved salary costs
2013/14 C11.2	Improved procurement of Council wide communications activity	10,896			10,896		It is anticipated that this saving will be achieved in the prescribed area

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2014/15 C11.2 Improved procurement of Council wide communications activity	75,000	52,000		23,000		A value for money/ full cost recovery review of the Communications team income targets has identified that this shortfall of £52k will not be met. The Strategic Support team will continue to seek out further income opportunities and savings over the coming months, however the further increase in the income target for the year 2016/17 is not at this time achievable.
2015/17 Ref 76 Corporate Communications Team - Deletion of vacant posts and Team restructure	104,000		104,000			Restructure is now complete and it is anticipated that the full year saving will be achieved by the end of the budget plan period
Use of One-Off Resources to Support the Budget	930,000				930,000	
<b>Total Savings Requirement 2013-2016</b>	<b>29,158,646</b>	<b>2,893,450</b>	<b>1,746,100</b>	<b>7,544,246</b>	<b>16,974,850</b>	

SAVING  
REQUIREMENT

Red

Amber

Green

Blue

Comment

SAVINGS UNABLE TO BE ACHIEVED FROM SPECIFIC SERVICE AREA BUT WILL BE ACHIEVED FROM OTHER AREA WITHIN WHOLE OF SERVICE

**Total Savings Requirement  
2015/16 ie includes 12/13, 13/14  
and 14/15 continuing**

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29,158,646	2,893,450	1,746,100	7,544,246	16,974,850
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